

2025/26 Quality Improvement Plan for Ontario Long Term Care Homes
"Improvement Targets and Initiatives"

ESRNLUNGLTC

Initiative										Change					
Issue	Quality dimension	Measure/Indicator	Type	Unit / Population	Source / Period	Organization Id	Current performance	Target	Target justification	External Collaborators	Planned improvement initiatives (Change Ideas)	Methods	Process measures	Target for process measure	Comments
M = Mandatory (all cells must be completed) P = Priority (complete ONLY the comments cell if you are not working on this indicator) O = Optional (do not select if you are not working on this indicator) C = Custom (add any other indicators you are working on)															
Access and Flow	Efficient	Rate of ED visits for modified list of ambulatory care-sensitive conditions* per 100 long-term care residents.	O	Rate per 100 residents / LTC home residents	CHI CCRS, CHI NACRS /	53238*	14.80%		1) At/Below the provincial average; 2) Through implementation of our change ideas, the home expects an improvement over the next	NP, BSO, PACs, RNAD BP Consultant; MD Paramedic LTC v.	1) To reduce unnecessary hospital transfers, through the use of on-site Nurse practitioner; education to families; education to staff; Use of SBAR, Root cause analysis of transfers. Registered in charge nurse to communicate to physician and NP, a comprehensive resident assessment, to obtain direction prior to initiating an ER transfer; 2) Support early recognition of residents at risk for ED visits, by providing preventive care and early treatment for common conditions leading potentially avoidable ED visits. 3) Build capacity and improve overall clinical assessment to Registered Staff; through education of the most common transfers to ED 4) Development of IV program in the home	1) Education and re-education will be provided to registered staff on the continued use of SBAR tool and support standardize 2) Educate residents and families during admissions, as well as at care conferences about the benefits of and approaches to preventing ED visits. The home's attending NP/MD will review and collaborate with the registered staff on residents who are at high risk for transfer to ED, based on clinical and psychological; 3) Conduct needs assessment via survey from Registered Staff to identify clinical skills and assessment that will enhance their daily practice, and conduct education on identified areas of need 4) Registered Staff education on IV therapy (initiating IV), IV antibiotic	1) Percentage of communication process used in the SBAR format, by registered staff; 2) Percentage of residents whose transfers were a result of family or resident request as captured on the ED tracker 3) Percentage of staff completing survey related to needs assessment, as well as percentage of staff completing education 4) Percentage of eligible Registered staff educated on IV therapy/treatments	1) 50% of communication between physicians, NP and registered staff will occur in SBAR format by Sept 2025 2) 45% of ED transfers will be prompted by family or resident request 3) 80% of registered staff will complete both survey and education related to assessments and clinical skills 4) 100% of eligible staff will complete education on IV therapy	
Equity		Percentage of staff (executive-level, management, or all) who have completed relevant equity, diversity, inclusion, and anti-racism education	O	% / Staff	Local data collection / Most recent consecutive 12-month period	53238*	100% of staff completed education related to equity, diversity and inclusion in 2024	80%	Through education, the home expects to have an increase understanding of this criteria over the next 6 months	Surge Education; BSO; Cultural based organization in the community	1) To mandate diversity training through Surge education or live events; 2) To include Cultural Diversity as part of PAC meetings 3) To include live events and activities within the home related to culture, diversity and inclusion 4) To include both resident and staff in activities within the home related to culture, diversity and inclusion	1) Training and/or education through Surge education or live events; 2) To add item to standing agenda of PAC meeting 3) Celebrate culture and diversity events, educational opportunities 4) Post upcoming schedule of events in newsletters, and within the home on the activity boards, as well as staff communications	1) Percentage of staff education completion on Culture and Diversity; 2) Percentage of PAC meeting that include item on standing agenda 3) Percentage of cultural and diversity event occurring within the home 4) Percentage of events that had resident and staff participation	1) 100% of staff will complete mandatory education related to culture, equity and inclusion 2) 100% of PAC meeting will include culture, equity and inclusion within the standing agenda 3) 6 events related to culture inclusion and diversion will occur by Dec 31, 2025 4) 100% of events will have staff and resident participation	
Experience	Patient-centered	Percentage of residents who responded positively to the statement: "I can express my opinion without fear of consequences".	O	% / LTC home residents	In house data, InterRAI survey / Most recent consecutive 12-month period	53238*	Resident Satisfaction Survey 2024 - communication = Currently at 92%	Target is based on corporate averages. We aim to meet or exceed corporate goals, benchmarks.	External Stakeholders such as Medline, BSO, CareIX	1) To maintain or surpass our home rate as compared to the previous years result 2) Review resident rights at Resident Council 3) Invite Residents to attend resident-focused education provided within the home 4) Social worker to complete wellness checks with residents	1) Complete annual Resident Satisfaction survey and compare to previous years results 2) Review resident rights as a standing agenda item to the residents council meeting agendas 3) Ensure residents are aware of upcoming resident-focused education opportunities within the home by adding to RC meetings and posting within the home 4) Ensure all residents admitted to the home receive a visit from the SW within 2 months.	1) Percentage of eligible residents responding positively to the statement "I can express my opinion without fear of consequences." 2) Percentage of residents council meeting including a review of resident rights 3) Percentage of resident-focused education that had resident attendance 4) Percentage of residents that receive support from social worker within 2 months of admission	1) 91% of eligible residents will express "I can express my opinion without fear of consequences" 2) 100% of all resident council meetings will include a review of resident rights 3) 90% of resident-focused education will have resident attendance 4) 50% of residents will receive support from the social worker within 2 months of admission.		
Safety	Safe	Percentage of LTC home residents who fell in the 30 days leading up to their assessment	O	% / LTC home residents	CHI CCRS with rolling 4-quarter average	53238*	PCC Insight - CHI 4 Qtr Average 17.86%	15% - Corporate Average	Target is based on corporate averages. We aim to meet or exceed, corporate goal.	RNAD BP Coordinator; PT, NP	1) To facilitate a Weekly Fall Huddles on each unit, with the interdisciplinary team 2) Completion and assessment of Falls tracker for common themes and times of falls residents. 3) Enhance knowledge and capacity related to use of falls prevention tools and resources 4) Establish/re-establish the restorative care program in the home (provide education on how residents qualify for the program)	1) Complete a weekly falls huddle with interdisciplinary team on the residents that fell within the previous 7 days as well as high risk residents. 2) Information will be collected and documented within the falls tracker with every resident fall, which will be reviewed and analyzed monthly during Quality meetings. 3) Increase accessibility to falls equipment by delegating a particular space on the floor for equipment. 4) Onboard and train a new lead for the restorative care program	1) Number of weekly meeting 2) Number of falls captured in the tracker 3) Number of staff that can correctly identify where equipment is located. 4) Number of residents on restorative care program	1) 1 weekly falls huddle will occur per week 2) 100% of falls will be captured in the tracker 3) 100% of nursing staff quizzed will accurately respond 4) 50% increase in residents participating in the restorative care program	
Safety		Percentage of LTC residents without psychosis who were given antipsychotic medication in the 7 days preceding their resident assessment	O	% / LTC home residents	CHI CCRS, with rolling 4-quarter average	53238*	PCC Insight - CHI 4 Qtr Average 32%	17.5% - Corporate Average	Target is based on corporate averages. We aim to do better than or in line with corporate average.	NP STAT, BSO LHM, Lakeridge Mental Health Services, Ontario Shores Centre For Mental Health Sciences, Alzheimer Society of Ontario, GMAH, Royal	1) The MD, NP, BSO internal and external (including Psychogeriatric Team), with nursing staff will meet monthly to review newly admitted residents on antipsychotic medication for diagnosis and indication for use. 2) Reduce inappropriate use of antipsychotic medications. 3) Development of plans of care, with non-pharmaceutical approach - identification of triggers and interventions 4) Gentle Persuasive approaches (GPA) training/education - establish GPA trainers, educators in the home	1) Track and review antipsychotic medications during monthly quality meetings. 2) Identify residents with potential to reduce or remove use of antipsychotic medication. 3) All residents on antipsychotics will have non-pharmaceutical care planned interventions. 4) GPA training to be held in the home	1) Number of meetings held monthly by interdisciplinary team. 2) Number of residents triggering the inappropriate antipsychotic use. 3) Percentage of residents on antipsychotics will have non-pharmaceutical care planned interventions. 4) Percentage of staff who receive GPA education	1) 100% of quality meetings will review antipsychotic medication use. 2) 5% reduction in residents triggering the inappropriate antipsychotic use. 3) 100% of residents on antipsychotics will have non-pharmaceutical care planned interventions. 4) 50% of staff will have received GPA education	
		Percentage of LTC residents who develop worsening pressure injury stage 2-4	O	% / Staff	Local data collection / Most recent consecutive 12-month period	53238*	PCC Insight - CHI 4 Qtr Average 4.40%	2.5% - Corporate Average	Target is based on corporate averages. We aim to meet or exceed corporate goals, benchmarks.	NSWOC, NP, MD, Medline consultants	1) Provide education and re-education on wound care assessment and management. 2) Referal to NSWOC for in home and virtual consults 3) Monthly review in Quality meeting of residents with Pressure related injuries 4) RCHD education, implement RCHD champion	1) Arrange education for Registered staff and PSW staff with Medline. 2) Develop a list of resident who have worsening stage 2-4 pressure ulcers and refer to NSWOC for consult. 3) Initiation of skin and wound tracking tool, to analyze the pressure related injuries in the home. 4) Arrange RCHD education and implement a RCHD Champion within the home.	1) Number of education sessions provided. 2) Number of residents identified with stage 2-4 pressure ulcers and referred to NSWOC for consult. 3) Number of stage 2-4 pressure ulcers identified on tracker 4) Number of PSW staff completed RCHD education and Number of RCHD champions implemented.	1) 4 Sessions of education sessions by Medline will be provided by December 31 2) 100% of residents identified with stage 2-4 pressure ulcers will be referred to NSWOC for consult. 3) 100% of number stage 3-4 pressure ulcers identified on the skin and wound tracker. 4) 100% of PSW staff will have completed RCHD education and 2 RCHD Champions will be implemented in the home by December 31	